



# **FOREWORD**

As we reflect on the year 2020, we acknowledge that we could never have foreseen the challenges which we had to face, nor the adjustments that we were required to make in the course of our daily lives. However, we also recognize that there is a lot to be thankful for and when we think of abundance we attract more of it

Therefore, as we look forward to 2021, we must be prepared to make the most of it. Within every crisis lies a world of opportunities, and we must be sure to embrace them. As Secretary with responsibility for the Division of Finance and the Economy, my wish is not merely that economic activity returns to levels to which we have grown accustomed but that we can even surpass all expectations in a manner that improves the lives and livelihoods of all Tobagonians. My desire also is that we are fully enabled to exploit current possibilities, even as we transform the way we live, work and learn by leveraging digital technologies. This will create an avenue for us to achieve even greater levels of efficiency, as we push the frontier upwards and outwards.

At this special time of the year, notwithstanding the circumstances, I embrace this opportunity to express my gratitude and appreciation to members of staff and extend special greetings to all our stakeholders. It has been and remains a pleasure for me to work for and with you. I sincerely appreciate the relationships that we have forged as we all seek to advance Tobago's development, and I lookforward to continued collaboration as we move into a new year.

I hope the year ahead brings each of you the best of health, peace, prosperity and contentment. May the Lord continue to bless you and direct you in all your undertakings.

### Assemblyman Joel D. A. Jack

Deputy Chief Secretary and Secretary of Finance and the Economy

### 5 Highlights from the Division of Finance and the Economy

### **EXPORT FACILITATION AND PRIVATE SECTOR EXPANSION**

- Tobago entrepreneurs in order to advance and increase their penetration of national, regional and international markets. This training was conducted in collaboration with ExportT, FashionTI, the Bankers Association of Trinidad and Tobago (BATT) and the Label House Group and covered areas such as export readiness, packaging, cash-flow management, financing growth and stimulating investment. Additionally, in response to confronting the threat posed by COVID-19 to the business community the Deputy Chief Secretary and Secretary of Finance and the Economy proposed a suite of measures which were approved by the Executive Council including:
  - Increasing the limit on the Enterprise Assistance Grant Programme (EAGP) and the Enterprise Assistance Fund (EAF) to \$50,000 and \$500,000, respectively;
     Providing \$5M in support for Micro and Small Businesses;
     Providing \$10M in Support to the Ancillary Tourism Sector; and,
- Trade and Investment Convention (TIC). This annual Convention is the largest in the region and has afforded Tobago entrepreneurs the opportunity to interface with national, regional and contracts with local and international companies. Over the years, Tobago has won several accolades at TIC including Best Large Pavilion in 2017.







# **DIVISION OF FINANCE AND THE ECONOMY**

# **5 HIGHLIGHTS FROM THE DIVISION** OF FINANCE AND THE ECONOMY

# January 2021

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**DECEMBER 2020** 

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#### MAKING TOBAGO AN INTELLIGENT ISLAND

In keeping with the vision to make Tobago an Intelligent Island, the DFE, through the Eco-Industrial Development Company of Tobago (E-IDCOT) executed a Joint Venture Agreement with the Telecommunications Services of Trinidad and Tobago (TSTT) to establish a Tier 3 Data Centre at the Cove Eco-Industrial Business Park. Additionally, the Division under-took a comprehensive study to guide the rollout of this mandate over the next (4) years. The

### MODERNISING THE ASSEMBLY'S ACCOUNTING FRAMEWORK

The DFE advanced the transformation of the Assembly's Public Financial Management Framework (PFM) through the implementation of digital solutions aimed at rethe implementation of digital solutions aimed at re-engineering and modernizing the accounting architecture. Several initiatives were undertaken including the adoption of the International Public Sector Accounting Standards (IPSAS); the implementation of an Inutegrated Financial Management Information System (IFMIS), for the preparation, presentation and reporting of the Assembly's finances; and, the Assembly wide implementation of the Automated Clearing House System to facilitate timely payments the employees and surpliers payments to employees and suppliers

### FINANCIAL EDUCATION AND WEALTH CREATION

and promotes opportunities for wealth creation, in order to enhance the quality of living of all Tobagonians. The Division enhance the quality of living of all Tobagonians. The Division is also a member of the National Financial Education Committee, which was formed under the ambit of the Central Bank of Trinidad and Tobago to develop a National Financial Education Strategy for Trinidad and Tobago. The DFE also hosted the inaugural Financial and Business Development Programme in collaboration with the Bankers Association of Trinidad and Tobago (BATI), where close to 80 SMEs from the manufacturing, agree-processing, food production and service industries were exposed to workshops on Financial Assessment and Business Poleopinent; Stategic Rusiness Planning, and Development; Sales and Strategic Business Planning and Development, Sales and Bookkeeping, Marketing, Promotion; and Customer Retention. The objective was to increase the business acumen of entrepreneurs in Tobago, thereby giving them a greater

DFE has partnered with a number of stakeholders including First Citizens Asset Management Limited to host a series of services such as the National Investment Fund Initial Public Offering (IPO) Information Meeting, in order to educate Tobagonians about the characteristics, risks and rewards associated with various investment instruments as well as pertinent information on the

Close to 120 persons attended the session, and a total of 230 Tobagonians invested in the IPO, 170 of whom were new



DIVISION OF FINANCE AND THE ECONOMY







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New Moon 11th First Quarter 19th Full Moon 27th

<b>MARCH 2021</b>											
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Last Quarter 4th

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The Eco-Industrial Development Company of Tobago (E-IDCOT) Limited was established to drive economic development and transformation in Tobago, through the environmentally sustainable production of goods and services on the island. This includes the development, promotion and management of the Cove Eco-Industrial and Development Business Park (CEIBP) at the Cove Estate.

The DFE through E-IDCOT has signed eight (8) tenants over the last four (4) years. Five (5) new tenants are currently being onboarded. Cumulatively, the Cove Eco-Industrial and Development Business Park is responsible for creating approximately 200 jobs in the light manufacturing and processing sectors and advancing the Assembly's economic diversification mandate.

Additionally, two (2) Multipurpose Units (MPUs) were constructed and commissioned at Cove, and aptly named after two (2) distinguished female Tobago entrepreneurs Ms. Caroline Sophia Cowie and Ms. Margaret Jack. E-IDCOT was also responsible for completing a feasibility study for a Commercial Cargo Port in Tobago that is earmarked for construction in close proximity to COVE.

For more information, please call 868-660- COVE (2683) or 868-635-COVE (2683)



**DIVISION OF FINANCE AND THE ECONOMY** 





# **CONSUMER AFFAIRS UNIT**

# March 2021

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New Moon 13th First Quarter 21st Full Moon 28th

Last Quarter 5th

### World Consumer Rights Day is celebrated on March 15th each year.

There are eight (8) fundamental consumer rights, which under-pin the work of the Division of Finance and the Economy, through the Consumer Affairs Unit. They are:

- 2. The right to be informed to be given the facts needed to make an informed choice, and to be protected against
- The right to safety to be protected against products, production processes and services that are hazardous to health or life;
- 4. The right to redress to receive a fair settlement of just claims, including compensation for misrepresentation,
- basic, essential goods and services such as adequate food, water and sanitation:
- work in an environment that is non-threatening to the well-being of present and future generations; and,
- The right to consumer education to acquire knowledge and skills needed to make informed, confident choices about goods and services, while being aware of basic consumer rights and responsibilities and how to act on them

For the period 2017-2020, the Unit received approximately 300 complaints from the public with 94% of those complaints being successfully resolved. If you believe your rights have been infringed, you may call 639-4412 exts. 51500-51507 or visit the office in order to provide details about your experience. The following steps are required when lodging a complaint:



**DIVISION OF FINANCE AND THE ECONOMY** 





FINANCIAL LITERACY SECRETARIAT

April 2021

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**MAY 2021** 

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the FLS performs Masters of Genemony duties at the Financial Empowerment forum where Deputy Chief Secretary and Secretary of Finance and the Economy Assemblyman Joel Jack, Mrs. Desiree Hacket-Murray, Financial Advisor at the Unit Trust Corporation and Mr. Nicholas Dean, Financial Coach and Adviser addressed participants.

The DFE encourages responsible financial decision-making and promotes opportunities for wealth reaction, in order to enhance the quality of living of all Tobagonians. The Division is also a member of the National Financial Education Committee, which was formed under the ambit of the Central Bank of Trinidad and Tobago to develop a National Financial Education Strategy for Trailed and Hobago.

and while the Unit engages in year-round activities, these initiatives are intensified during the month of April. They include:

- Conferences;
   Financial Education Expositions;
   Financial Literacy and Business Camps;
   Financial and Business Tours for Primary and Secondary School

The Division facilitates requests from organizations and community-based groups for presentations and training in the areas of saving, budgeting, debt management, investing, retirement planning, home ownership and entrepreneurship. To access these services, complete a Financial Literacy Outreach Request Form via the Division's website at https://flet.ha.govtt.or email the request to fls@govtt or contact the Financial Literacy Secretariat at 639-4412 exts. 53401-53405 for financial information or queries.

### Financial Education Tip Create a Financial Calendar

It's never too early to get a head start on achieving your financial goals. In order to develop smart money habits in 2021, create a financial calendar to assist you with meeting your financial obligations, commitments and goals throughout the year.

- 4. Schedule mid-year and year-end reviews to evaluate and assess your budgeting, saving, spending and investment habits during the year. This will help you to make improvements where necessary in order to ensure that you are in a better financial position for the upcoming year.

Holiday: April 02nd - GOOD FRIDAY • April 04th - EASTER SUNDAY April 05th - EASTER MONDAY

New Moon 11th First Quarter 20th Full Moon 26th

Last Quarter 4th

The Economic Management and Research Unit (EMRU) was established to provide data-driven, informed and well-researched sustainable development of the economy of Tobago.

The DFE, through the Economic Management and Research Unit has produced annual Gross Domestic Product (GDP) data for Tobago since 2016. This data is important as it is used to support evidenced-based policy decision-making across the Assembly. Additionally, the Unit prepared several research papers on pertinent socio-economic issues for Tobago including, An Empirical Assessment of the Determinants of Tourist Arrivals in the Caribbean Region: Evidence from Tobago; An Assessment of the Economic Impact of Natural Disasters on the Tobago Economy; The Economic Impact of Tourism Investment in Tobago; Enhancing the quality and effectiveness of the Financial Assistance Programme of the Tobago House of Assembly; An Empirical Assessment of the Optimal Debt Bearing Capacity of the Tobago House of Assembly; and, Cost of Living Differential Between Tobago and Trinidad for Supermarket and Construction Items.







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**DIVISION OF FINANCE AND THE ECONOMY** 

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Holiday: May 13th - EID (To be confirmed) May 31st - INDIAN ARRIVAL DAY

New Moon 11th First Quarter 19th Full Moon 26th

Last Quarter 3rd

- iii. Junior Assembly Chamber;
- v. Various tertiary education students; and,

Members from the public can access our data dissemination

- a. **Request:** Submit your request to the Department in person or call 639-4412 exts. 53502-53511;
- b. Assessment: An assessment of the availability of data and the suitability of the data to the desired outcome of the individual/organization will be undertaken. This is using the requested data, therefore the appropriate guidance will be given. Additionally, data requests that violate data privacy and confidentiality will not be fulfilled.
- c. Sourcing and Compilation: The agreed upon data is sourced and compiled in a format that allows for easy access of the user(s).
- d. Distribution: The requested data is provided to the user(s), ensuring that all source information and other Meta data are included in order to facilitate accurate referencing.

# **Budget Day**

In accordance with Section 41(1) of the Tobago House of Assembly (THA) Act 40 of 1996, in the month of June each year, the DFE prepares the Draft Estimates of Revenue and Expenditure of the THA for the upcoming Fiscal period, which is presented in the Assembly Legislature by the Secretary of

The international, regional and national economic climate, the Medium-Term Policy and Planning Framework (MTPPF), the contributions from Civil Society Organizations (CSOs), the responses from participants in the THA Pre-Budget Survey, and the submissions from all Divisions of the Assembly inform the Budget Statement and assist in shaping some of the budgetary priorities in order to advance the island's development.







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Holiday: June 03rd - CORPUS CRISTI June 19th - LABOUR DAY

First Quarter 17th Full Moon 24th

Last Quarter 2nd

Following the presentation of the National Budget by the Minister of Finance in October, the focal areas for

- Projects that are aligned to the MTPPF and the Public
- Ongoing projects that are nearing completion and approval and commitment or for which contractual
- Projects that are at an advanced stage of the planning process having completed the necessary feasibility studies and requisite statutory approvals; and,
- Capital projects that are sustainable over the short term and are revenue generating and that are likely to  $positively\ impact\ To bago's\ economic\ diversification$ efforts, and that have the potential to utilize the Assembly's alternative funding mechanism.





DIVISION OF FINANCE AND THE ECONOMY









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First Quarter 17th Full Moon 23rd

Last Quarter 1st/31st

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place in the first week of July. This annual Convention provides a unique opportunity for our Tobago entrepreneurs to showcase their products and services to the rest of the nation, the region and the global community. The Division of Finance and the Economy has been participating in TIC for over 10 years. Entrepreneurs who require support and would like to be a part of the TIC experience can contact the Strategic Business Support and Development Unit (SBSDU) via telephone at 639-4412 ext. 53135, or WhatsApp on 360-4845, 360-0996 or 733-6933. The Division recognizes if our MSMEs grow, Tobago grows, and we will continue to build and develop a stronger, more diversified and more resilient Tobago economy in the process that could better withstand the vagaries of the international economic environment. Through the SBSDU the Division has supported Tobago's fledging entrepreneurs and assisted them in penetrating national export markets. We have seen many Tobago MSMEs sign lucrative contracts and develop networks to access markets nationally, regionally and beyond. At the Convention, Tobago achieved several accolades over the years including: Best Large Pavilion (2017), and captured three (3) placements 2009, 2012, and 2013 (Best Standard Booth).

The Trade and Investment Convention (TIC) takes









# **YOUTH ENERGIZED FOR SUCCESS (YES) PROGRAMME**



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New Moon 8th First Quarter 15th Full Moon 22nd Last Quarter 30th

The Youth Energised for Success (YES) Programme was established in the Division of Finance and the Economy to nurture and enhance the employability of Tobago's young adults through training and capacity building programmes integrating various social, civic and cultural experiences. In keeping with our commitment to develop our young people and invest in the human capital of Tobago, the DFE through YES collaborates with other Divisions of the Assembly, the private sector and local, regional, and international agencies, to expand and enhance training, employment, and entrepreneurial opportunities for young Tobagonians, preparing them to lead in the development and diversification of the economy.

August 12th has been designated as International Youth Day. The month of August is also the month when the YES Programme offers its premier Summer Internship Programme to secondary and tertiary level students. This Programme provides interns with a unique experience, fostering professional, social and civic growth through practical working experience, workshops, field trips, focus groups and discussions. The internship aims to: Expose young professionals to hands on experience in the world of work; provide meaningful opportunities to further improve and develop learned skills; and, promote professional mentorship and succession planning. To date, over 500 young adults have participated in the Summer Internship Programme.

In order to enroll in this Programme you can contact the YES Programme via email yes@fed.tha.gov.tt or phone at 639-4412 exts. 53400 and 53700



**DIVISION OF FINANCE AND THE ECONOMY** 





# September 2021

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OCTOBER 2021

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Emergency Social and Medical Assistance Unit provides to purchase food and medical supplies via distribution of a single use food card valued at \$500. To date, over 20,000 persons have benefited from this initiative.

- · Persons who suddenly find themselves in unfortunate and unforeseen situations offering no social/financial support, such as sudden loss of employment, or
- Persons who attain the age sixty (60) but receive no monetary benefits, for example National Insurance Benefit (NIB) or any other pension, these persons are not eligible for old age pension and not medically certified as ill to receive public assistance;
- Persons who suffer loss of belongings as a result of domestic violence, fire, natural disasters or any other
- Person must be a resident of Tobago.

The Division of Finance and the Economy also introduced the Emergency Medical Alert Programme which is the first of its kind in the English-speaking Caribbean, and is available free of charge to residents of Tobago. This device allows the elderly, differently abled and other vulnerable persons access to emergency service providers through the activation of an Emergency Medical Alert device. To date, approximately 50 Tobagonians have benefited from this initiative

For persons who require assistance you can contact the Unit via telephone number 639-4412 ext. 52900 and 52901.

Holiday: September 24th - REPUBLIC DAY

First Quarter 13th Full Moon 20th

Last Quarter 28th

The Co-operative Development Unit was established to provide entrepreneurial development and growth opportunities for citizens living in Tobago, enabling them to find solutions to their

Credit Union is a customer/member owned financial Co-operative, democratically controlled by its members, and operated for the purpose of maximizing the economic

With the motto, "Not for Profit, Not for Charity, but for Service" the philosophy of the Credit Union Movement is grounded in the Co-operative values of equity, mutual self-help and equity. "People helping People" is the cornerstone of the philosophy, because by working

One of the services offered by the Co-operative Development Unit is Dispute Resolution. Through the Co-operative Development Unit, the Division resolved approximately 188 disputes (from 2017 -2020) to the value of \$7,115,437.49.

Additionally, International Co-operative Day is celebrated annually on the first Saturday of July, A Co-operative is defined as an autonomous association of persons united voluntarily to meet their common economic, social, and cultural needs and aspirations through a jointly owned and democratically controlled enterprise. Co-operatives are based on the values of self-help, self-respon-sibility, democracy, equality, equity and solidarity. In the tradition of their founders, Co-operative members believe in the ethical values of honesty, openness, social responsibility and caring for others





**CO-OPERATIVE DEVELOPMENT UNIT** 

First Quarter 12th Full Moon 20th

Last Quarter 28th

# October 2021

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The Co-operative Development Unit was established to provide entrepreneurial development and growth opportunities for citizens living in Tobago, enabling them to find solutions to their economic, social and cultural challenges, by adopting the co-operative way of life.

The Co-operative sector has played, and continues to play, a meaningful role in national development. In Tobago, there are over 100 registered Co-operatives ranging from Agricultural Co-operatives, Service Co-operatives, Multipurpose

Over the last four (4) years, the Division through the Co-operative Development. Unit resolved approximately 200 disputes at a value of \$7M. The DFE also hosted several training seminars and workshops for Co-operatives and Credit Unions on the Island on various topics including the International Financial Reproding Standards (IFRS) 9; Debt Recovery Strategies; Delinquency Control; and, Dispute

- Producer: owned by producers of commodities or crafts who have joined forces to process and market their products;

  Worker: owned and democratically governed by employees who become

- Porter: white and cemocatizing governed by employees who become Co-op members;
   Purchasing: owned by independent businesses or municipalities to improve their purchasing power, and,
   Multipurpose: a combination of Co-op types, where people with common interests band together.

- - A completed 'Application for Registration' form; Resolution to accept the byelaws as moved and carried at a

  - general meeting of the group; iv. A business plan/feasibility study; and, v. Pay the registration fee of ten dollars (\$10.00).
- shall establish and ensure that:
- i. The registering society is aware of and understand the general idea upon which Co-operatives are built and the principles and practices of Co-operatives; The members of the society are aware of their rights as Co-operators
- under the Co-operative Societies Act, Regulation and Byelaws; iii. An Accounting System has been set in place for the receipt and disbursement of funds;
- A Banking System is in operation for the deposit and withdrawal of cash; and, v. Systems and policies for Internal Management have been laid down

For more information on you may visit our website at https://fte.tha.gov.tt/what-we-do/co-operative-development/ or visit our Office or contact us via telephone at 639-4412 exts. 53300-53306.



# November 2021

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**DECEMBER 2021** 

**OCTOBER 2021** 

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Holiday: November 04th - DIVALI (To be confirmed)

New Moon 4th

First Quarter 11th Full Moon 19th

Last Quarter 27th

# **Development Unit**

and existing businesses in Tobago, while encouraging direct local and foreign investments and business on the island. The Strategic for stimulating investment, sector development, and promotional strategies aimed at enhancing the growth of the small and micro enterprise sector in Tobago, in order to prepare them for successful export penetration of national, regional and international markets. Some of the initiatives include the training of over 214 Tobago entrepreneurs in collaboration with ExporTT, FashionTT, the Bankers Association of Trinidad and Tobago (BATT) and the Label House Group and covered areas such as export readiness, packaging, cash-flow management, financing growth and

Entrepreneurs on the island who are desirous of accessing training or support from the SBSDU are advised to call 639-4412 ext. or email SBDU@finance.tha.gov.tt or WhatsApp on much details as possible related to your request to facilitate adept analysis and appropriate guidance.

Global Entrepreneurship Week is celebrated from the second Monday in the month of November and our annual Finance Month celebrations are held during this time.

### **Finance Month Celebrations**

commencing from the second week of November each year, to coincide with the internationally observed Global Entrepreneurship Week. The month-long schedule of activities provide support and training for our young adults, entrepreneurs, and team members, as well as fulfill our Corporate Social Responsibility to the institutions on the island that cater to our differently abled children.













Youth Empowerment Forum

Financial Education Breakfast Meeting Health Fair Tobago Economic and Business Outlook Conference Thanksgiving Service



DIVISION OF FINANCE AND THE ECONOMY







# VentureCapital Equity Fund Limited

# December 2021

<b>NOVEMBER 2021</b>								
S	М	Т	W	Т	F	s		
	1	2	3	4	5	6		
7	8	9	10	11	12	13		
14	15	16	17	18	19	20		
21	22	23	24	25	26	27		
28	29	30						

First Quarter 10th Full Moon 19th

S	М	Т	w	Т	F	S
30	31					1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29

Last Quarter 26th

**JANUARY 2022** 

SUN	мон	TUE	WED	THU	FRI	SAT
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

Holiday: December 25th - CHRISTMAS DAY
December 26th - BOXING DAY • December 27th - BOXING DAY HOLIDAY

The Tobago House of Assembly Venture Capital Equity Fund Limited (VCEFL) was established to support private sector investments and strengthen qualified fledging enterprises through public/private sector equity arrangements, in order to enable Tobago's economic diversification.

## High Priority Areas Include:

- · Clean Light Manufacturing;
- Agriculture and Agro-Processing;
- Niche Tourism;
- Clean, Renewable Energy and Green Technology;
- ICT Information Communication Technology;
- Creative Arts and Entertainment; and,
- Evaluation Process for Investment

The Division of Finance and the Economy, through VCEFL has approved projects in the light manufacturing, agriculture and tourism sectors with equity and capital investment totaling approximately \$13.5M. Two (2) major projects to receive funding include the soon to be opened Comfort Inn Suite Hotel and in the Agriculture and Agro-processing sector Tobago Cocoa Estate.